NATIONAL LIEUTENANT GOVERNORS ASSOCIATION

2026 Annual Meeting Agenda

July 22-24, 2026 | The Rally Hotel | Denver, Colorado

SCAN ME

Find the Speakers' Bios, the Bio Book of NLGA Members, the Consensus Resolutions docket, and more by scanning the QR code or visiting www.NLGA.us!

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NLGA THANKS OUR SUSTAINING ANNUAL PARTNERS:

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Merck & Co.
National Association of Chain Drug Stores
National Association of Home Builders
National Beer Wholesalers Association
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The Procter & Gamble Company
Recycled Materials Association (ReMA)
Risepoint
Sapphire Gas Solutions
Sourcewell
Steller
U.S. Tire Manufacturers Association
University of Houston
Western Governors University

ABOUT NLGA

The National Lieutenant Governors Association (NLGA) Members lead today, always prepared for tomorrow, and NLGA is the association providing ongoing tools to promote your best and ready leadership.

NLGA, organized in 1962, is an independently managed, non-profit, peer to peer association (501(c)3) with a mission to promote the office of lieutenant governor in all 50 states and the five U.S. territories by adding to the efficiency and effectiveness of the office and government. NLGA Members include all lieutenant governors and/or the seconds-in-command in each state and territory.

The NLGA has three full-time employees that operate all aspects of the Association, including NLGA committees: the Executive Committee, the Finance Committee, and the Nominating Committee.

NLGA staff handle press, academic, legal, and legislative inquiries, as well as perform office and issue research, and create and maintain data on the office of lieutenant governor. The NLGA is the point of contact for intergovernmental affairs at the White House, the Cabinet, federal agencies and for other associations.

In furthering the role of lieutenant governors in the global economy, NLGA staff conduct international outreach and coordinate Embassy visits and missions. NLGA completed several exchanges with China, Taiwan, and Germany, and executed a USAID economic subgrant in Mexico.

NLGA professionally plans and executes at least three meetings per year. Meetings are peer-to-peer opportunities for professional development for lieutenant governors and seconds-in-command and opportunities for the sharing of best practices among leaders in the states and territories. NLGA meeting agendas cover topics and skills supporting your daily duties, and those you need to know if you are governor tomorrow.

NLGA presents four awards annually to Members: the *Government Innovators Award* with Sourcewell; the *STEM Spark Award* with Sapphire Gas Solutions; the *Economic Engine Award* with the National Association of Home Builders; and the *Recycling Impact Award* with the Recycled Materials Association.

NLGA STAFF BIOS

Kellie Rittershausen, Executive Director

Kellie Rittershausen is the Executive Director of the National Lieutenant Governors Association (NLGA), where she manages all operations and services in supporting the nation's lieutenant governors and seconds-in-command. Appointed as Executive Director in August 2024, Kellie previously served as NLGA Deputy Director for nearly seven years. NLGA is the nonprofit, nonpartisan, professional association for the gubernatorial successors in state and territorial government.

As Executive Director, Kellie leads the association in member relations, development and fundraising, planning and executing NLGA's three meetings per year, marketing and communications, NLGA programming, and the association's STEM initiatives.

Before joining NLGA, Kellie enjoyed seven years of bipartisan experience working with elected officials, serving as Chief of Staff to the Hamilton County, Ohio, Commission, working with two different commissioners from both majority and minority parties.

Kellie is a lifelong resident of Ohio, and a graduate of Xavier University. She currently resides in Cincinnati with her husband and four dogs.

Matthew Terry, Associate Director

Matthew Terry joined the National Lieutenant Governors Association (NLGA) as Associate Director in June 2026. In this role, Matthew supports all facets of service to lieutenant governor members, their staff, and NLGA's private sector partners, including policy development, planning NLGA meetings, and leading marketing and development.

A seasoned fundraising and association professional, Matthew brings more than a decade of experience to NLGA, beginning with development roles at two Kentucky nonprofits. Prior to joining NLGA, Matthew led development at The Council of State Governments, where he managed the nonpartisan organization's annual membership program and supported organizational growth, external relations, and national meetings of elected officials.

Matthew has a Bachelor's in Accounting from the University of Kentucky, and lives in Winchester, Kentucky with his wife, Amanda, and two sons, MJ & Willie. In his free time, Matthew enjoys cheering on the University of Kentucky Wildcats, coaching his sons' baseball teams, and sharing his time with the Winchester (KY) Little League and Kentucky River Foothills Development Council local boards.

Steve Ploetz, Operations Manager

Steve Ploetz joined the National Lieutenant Governors Association (NLGA) as Operations Manager in November 2024. At NLGA, Steve oversees the administrative functions of the NLGA office, and assists with meeting planning and preparation, bookkeeping and financials, member and database support, and general office support.

Before joining NLGA, Steve was the office manager for a 100+ employee organization, overseeing employee experience, personnel, and administrative needs, and is a former business owner. Steve has a Bachelor's in Wildlife Biology from Ohio University, and lives in Cincinnati.

NLGA EXECUTIVE COMMITTEE, 2025-2026

Officers:

CHAIR:	South Carolina Lt. Governor Pamela Evette (R)
CHAIR-ELECT:	Kentucky Lt. Governor Jacqueline Coleman (D)
TREASURER:	Nevada Lt. Governor Stavros Anthony (R)

EXECUTIVE COMMITTEE

- Alabama Lt. Governor Will Ainsworth (R)
- Vermont Lt. Governor John Rodgers (R)
- Utah Lt. Governor Deidre Henderson (R)
- Idaho Lt. Governor Scott Bedke (R)
- Maryland Lt. Governor Aruna Miller (D)
- Rhode Island Lt. Governor Sabina Matos (D)
- North Carolina Lt. Governor Rachel Hunt (D)
- Colorado Lt. Governor Dianne Primavera (D)

Ex officio:

- Louisiana Lt. Governor Billy Nungesser (R)
- Illinois Lt. Governor Juliana Stratton (D)
- Michigan Lt. Governor Garlin Gilchrist (D)

NOMINATING COMMITTEE, 2025-2026

- CHAIR: South Carolina Lt. Governor Pamela Evette (R)
- Kentucky Lt. Governor Jacqueline Coleman (D)
- Louisiana Lt. Governor Billy Nungesser (R)
- Michigan Lt. Governor Garlin Gilchrist (D)

FINANCE COMMITTEE, 2025-2026

- CHAIR: Nevada Lt. Governor Stavros Anthony (R)
- North Carolina Lt. Governor Rachel Hunt (D)
- Utah Lt. Governor Deidre Henderson (R)
- Rhode Island Lt. Governor Sabina Matos (D)

NATIONAL LIEUTENANT GOVERNORS ASSOCIATION (NLGA)
2026 ANNUAL MEETING
July 22-24, 2026
Denver, Colorado
Hotel: The Rally (1600 20th Street, Denver, CO 80202)

Important Agenda Notes

ATTIRE:
- Business Casual Attire.
- NLGA Member Group Photo will be taken on July 22 at approx. 12:05pm.

ADA & MEALS
- NLGA complies with ADA. Let NLGA know at least 15 work days before the meeting of needs.
- Meals are listed so attendees will plan for their own dietary needs. No special meals ordered.

ACCESS & SECURITY BADGES:
- Security governs access rules.
- NO INDIVIDUAL is allowed access to any room, meal, reception, event, or shared mode of transportation without a security badge – no exceptions.
- Registration is the only way to generate a security badge. All attendees must have pre-registered online by July 13, 2026. There is no on-site registration or substitution.
- All attendees will show photo ID at the registration desk when picking up their security badge. Security badges may only be picked up by the person whose name is on the badge and only during registration hours.
- State Patrol officers should complete complimentary online registration. All officers are asked to wear the NGSA or state pin.
- IGA: ONE registrant from each Cabinet office of the President may attend, as approved by NLGA. This registration is good for day events only - not evening events.

PRESS:
- Press must pre-register. At registration, press must show photo ID and press credentials, and will wear NLGA badges to work from designated areas.
- Daytime sessions are open to registered press, unless otherwise noted.
- Meals and evening events are NOT open to any press.
- NLGA reserves the right to close any portion of the meeting at any time.

Wednesday, July 22, 2026
AGENDA

9:00am – 3:00pm | The Rally, Outside Baseline Ballroom
NLGA Registration
Prepared and Staffed by NLGA

9:40am – 9:55am | The Rally, Baseline Ballroom
NLGA Coffee & Hospitality Time
All registered attendees with security badges are invited to enjoy light breakfast items and coffee in the meeting room before the meeting begins. *(Serving: assorted whole fruit, protein bars, granola bars, naked fruit smoothies)*

9:55am – 10:20am | The Rally, Baseline Ballroom
NLGA Opening Plenary
• Gavel In • Pledge of Allegiance • Roll Call of the States and Territories • Welcome Remarks - **South Carolina Lt. Governor Pamela Evette, NLGA Chair** (3 min) - **Colorado Lt. Governor Dianne Primavera, NLGA Meeting Host** (5 min) - **Film: *Colorado at 150 — A Legacy of Caring. A Future of Purpose*** (3 min) - **Colorado Governor Jared Polis** (5 min)

10:20am – 10:55am | The Rally, Baseline Ballroom
NLGA Opening Panel: Accessibility & Outdoor Recreation
Colorado is home to the U.S. Olympic & Paralympic Committee, the Colorado Springs Olympic & Paralympic Training Center, and the internationally acclaimed U.S. Olympic & Paralympic Museum, recognized as one of the most accessible and inclusive museums in the world. The state also serves as a premier destination for adaptive recreation, offering year-round outdoor sports, specialized equipment, and purpose-built venues that support individuals with physical, intellectual, and developmental disabilities. In this session, hear from two national experts to explore how state and territorial leaders can expand accessible facilities, programs, and recreation opportunities, highlighting the economic and social benefits of prioritizing accessibility – including strengthening travel and tourism, increasing participation in outdoor recreation, and enhancing quality of life for residents and visitors with disabilities.
• **Tamara Hogan, Sr. Facility Planning Manager, U.S. Olympic & Paralympic Committee** (10 min) • **Kristy Durso, Founder, Accessible Travel Network, Owner, Incredible Memories Travel** (10 min)
Moderator: **Colorado Lt. Governor Dianne Primavera**

Wednesday, July 22, 2026, *continued*
AGENDA

10:55am – 11:35am | The Rally, Baseline Ballroom
NLGA Host State Panel: The Colorado Aerospace Community
Sponsored by: Ursa Major, Lockheed Martin, Vantor
Colorado is a premier global aerospace hub, boasting the nation's second-largest aerospace economy and ranking #1 in aerospace employment per capita. Colorado is home to an extensive network of more than 2,000 highly innovative and collaborative aerospace businesses, employing more than 55,000 employees directly and another 184,000 indirectly. Hear from three local aerospace innovators on their work advancing mission-ready aerospace and defense solutions. First, Jason Meredith, President of Solid Missile Systems at Colorado-based Ursa Major, will discuss their work in hypersonics, solid rocket motors, and space-based defense, and what state/territorial leaders should know about the future of defense manufacturing. Then, Bob Behnken, Vice President at Lockheed Martin Space, the prime contractor for NASA's Orion spacecraft, a critical part of the Artemis program, will discuss Lockheed's work driving innovation in deep-space exploration, satellite technology, missile defense, cybersecurity, and much more. The third panelist, Grant Boerhave, Senior Manager of Mission Critical Software at Vantor, will discuss Vantor's work to unlock a more autonomous, interoperable world, forging the new frontier of spatial intelligence across the defense and commercial sectors.
• **Jason Meredith, President, Solid Missile Systems, Ursa Major** (8 min) • **Bob Behnken, Vice President for Exploration, Product, and Technology Strategy, Lockheed Martin Space** (8 min) • **Grant Boerhave, Senior Manager of Mission Critical Software, Vantor** (8 min)
Moderator: **Colorado Lt. Governor Dianne Primavera**

11:35am – 12:05pm | The Rally, Baseline Ballroom
NLGA Peer Panel
Hear from two NLGA lieutenant governor members on their priority work in office this year. First, hear from Vermont Lt. Governor John Rodgers, who serves as presiding officer of the senate and is leading on efforts to address affordability, workforce development, career and technical education, and more. Then, hear from Maryland Lt. Governor Aruna Miller, who leads efforts to address overdose response, improve student mental health, transportation and infrastructure, and more.
• **Vermont Lt. Governor John Rodgers** (10 min) • **Maryland Lt. Governor Aruna Miller** (10 min)
Moderator: **Louisiana Lt. Governor Billy Nungesser**

12:05pm – 12:10pm | The Rally, Baseline Ballroom
NLGA Group Photo
All interested Members (lieutenant governors, seconds-in-command) will be photographed in a group photo taken by NLGA staff. The photo may take place earlier or later than this time based on how the agenda is running. There will be no roll call taken.

Wednesday, July 22, 2026, *continued*
AGENDA

12:10pm – 1:00pm | The Rally, Legends Gallery
NO MEDIA **NLGA Lunch**
All NLGA Members and registered meeting attendees. Must wear security badges. *(Serving: Caesar salad, pesto grilled chicken, beef meatballs, penne, broccolini, polenta, tiramisu)*

1:00pm – 1:05pm | The Rally, Baseline Ballroom
NO MEDIA **NLGA Announcements**
• **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

1:05pm – 1:25pm | The Rally, Baseline Ballroom
NLGA Panel: Healthcare Innovations
Sponsored by: Healthcare Information and Management Systems Society (HIMSS)
Healthcare innovation can improve population health, strengthen state budgets, and ensure systems are resilient in crises. During this session, hear from HIMSS President and CEO Hal Wolf, who will discuss how the executive branch of state governments, including Governors, Lt. Governors, and Attorneys General, can build ecosystems, use frameworks, and develop roadmaps for strategic and effective digital health transformation. The discussion will focus on advancing AI responsibly, protecting patient privacy, transforming care access and delivery, and engaging partners to achieve improved outcomes.
• **Hal Wolf, President & CEO, Healthcare Information and Management Systems Society (HIMSS)** (10 min)
Moderator: **New Jersey Lt. Governor Dale Caldwell** *(invited)*

1:25pm – 1:40pm | The Rally, Baseline Ballroom
NLGA Recycling Impact Award Presentation
NLGA annual presents an award to recognize an NLGA Member for commitment to resource conservation, sustainability, reuse, and/or recycling, which may impact the economy and jobs, manufacturing, commodities, global trade, the environment, reducing solid waste, sustainable living and development, transportation and infrastructure, and more. The Recycling Impact Award is presented in partnership with the Recycled Materials Association (ReMA).
• **Sam Desai, Chapter President, Recycled Materials Association (ReMA)** (3 min) • **Winner – Announced On Site** (5 min)
Moderator: **South Carolina Lt. Governor Pamela Evette (2023 Recycling Impact Award Recipient)**

Wednesday, July 22, 2026, *continued*
AGENDA

1:40pm – 2:10pm | The Rally, Baseline Ballroom
NLGA Keynote: AI for Policymakers
Sponsored by: Google
"AI for Civics" provides a foundational understanding of Gemini, Google's generative AI large language model. The session demonstrates how to leverage a variety of AI-powered tools to help lawmakers, campaigns, and offices serve voters and constituents more efficiently while increasing overall productivity and creativity.
• **Mandy Snodgrass, Civics Outreach Manager, Google** (15 min)
Moderator: **Iowa Lt. Governor Chris Cournoyer**

2:10pm – 2:25pm | The Rally, Baseline Ballroom
NLGA General Business Session
• **Management & Operations Report** – Kellie Rittershausen, NLGA Director (4 min) • **Elections Update** – Kellie Rittershausen, NLGA Director (4 min) • **Finance Report** – Kentucky Lt. Governor Jacqueline Coleman, NLGA Chair-Elect (4 min)
Presiding: **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

2:25pm – 2:40pm | The Rally, Baseline Ballroom
NLGA Upcoming Meetings Preview
• **2026 Winter & New Elect Meeting, Dec. 2-4, 2026, Washington, D.C,** Kellie Rittershausen, NLGA Executive Director (4 min) • **2027 Spring Business Meeting, April 7-9, 2027, New Orleans, Louisiana,** Louisiana Lt. Governor Billy Nungesser (4 min) • **2027 Annual Meeting, June 23-25, 2027, Annapolis, Maryland,** Maryland Lt. Governor Aruna Miller (4 min) • **2027 Winter Meeting, December 1-3, 2027, Washington, D.C.,** Kellie Rittershausen, NLGA Director (4 min)
Presiding: **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

2:40pm – 2:45pm | The Rally, Baseline Ballroom
NLGA: STEM Best Practices
Attendees will hear from Wings Over the Rockies, a diverse community organization dedicated to unlocking the dreams of flight through exhibitions, events and educational programming in Colorado. Wings Over the Rockies will utilize the wrapped STEM Service Project kits for the middle school students served by their STEM community outreach programs.
• **Rachel Herman, Chief Experience Officer, Wings Over the Rockies** (5 min)
Moderator: **Colorado Lt. Governor Dianne Primavera**

Wednesday, July 22, 2026, *continued*
AGENDA

2:45pm – 3:15pm | The Rally, Legends Gallery
NLGA STEM Service Project
Sponsored by: Corteva Agriscience
Celebrate "Christmas in July!" All NLGA meeting attendees are invited to wrap 100 aircraft modeling kits to be donated to the youth served by Wings Over the Rockies.

3:15pm – 5:00pm
FREE TIME to Attend to Office Needs
NLGA Members as outside groups NOT to schedule into this block. Per the NLGA Executive Committee, this block of time is free time for meeting attendees to attend to individual and office needs.

4:45pm | Lobby, The Rally
Load Bus to Evening Event
All registered NLGA meeting attendees should load bus by 4:45pm in the lobby of the Capitol to depart for a brief reception at the Capitol. Bus will depart at 4:50pm. No roll call is taken. *All attendees MUST wear NLGA security badge to load bus and enter the evening event.

5:00pm – 5:45pm | Colorado State Capitol (200 E Colfax Avenue, Denver, CO 80203)
Host State Reception at Colorado State Capitol
All NLGA Members and registered attendees are invited to the historic Colorado State Capitol for a brief reception unveiling a new exhibit honoring Colorado's lieutenant governors for the state's 150th anniversary. Light refreshments will be served. *Security screening of attendees is required. Please do not bring bags or electronics.

5:45pm | Lobby, West Entrance, Colorado State Capitol
Load Bus to Evening Event
All registered NLGA meeting attendees should load bus by 5:45pm in the lobby of the Capitol to depart for the evening event. Bus will depart at 5:50pm. No roll call is taken. *All attendees MUST wear NLGA security badge to load bus and enter the evening event.

Wednesday, July 22, 2026, *continued*
AGENDA

6:00pm – 8:00pm | History Colorado Center (1200 Broadway, Denver, CO 80203)

NO MEDIA

NLGA Opening Event: Celebrate the "Moments That Made US," America250, and Colorado150!

All attendees are invited to the Opening Event of the NLGA Annual Meeting at the iconic History Colorado Center! Enjoy private access and self-guided tours of the interactive and immersive exhibits exploring Colorado's rich heritage, from ancient cultures to modern communities. Exhibits and artifacts spotlight tribal history, the living west, and the "Moments That Made US" – an opportunity to experience the struggles, triumphs, and resilience of the people who shaped the U.S. through an array of historical treasures from the moon landing, the Vietnam War, the Great Depression, sports history, and much more.

Enjoy a quintessential Colorado dinner in the MDC/Richmond American Homes Foundation Room on the top floor of the Museum, with wrap-around glass walls with sweeping city and mountain view plus a large outdoor covered terrace with available fire lounges and heaters.

*All attendees must wear NLGA security badge for entry to transportation and evening event.

Schedule of Activities:

- 6:00pm – 6:40pm: Self-guided tours of the exhibits throughout the History Colorado Center
- 6:45pm: Welcome Remarks from Colorado Lt. Governor Dianne Primavera *(MDC/Richmond American Homes Foundation Room, Fourth Floor)*
- 6:50pm: Open Buffet Dinner Line
  (Serving: palisade peach salad, zucchini and yellow squash, roasted garlic whipped potatoes, green chile goat cheese chicken, petite beef medallion)
- 8:00pm – Load Bus, Return to The Rally

Thursday, July 23, 2026
AGENDA

8:00am – 3:00pm | The Rally, Outside Baseline Ballroom
NLGA Registration
Prepared and Staffed by NLGA

8:15am – 9:00am | The Rally, Baseline Ballroom
NO MEDIA **NLGA Executive Committee Meeting** ***Private: NLGA Members Only (lieutenant governors, seconds-in-command)***
The Executive Committee Members direct the administration of NLGA, per the Bylaws. Votes are taken first by the Executive Committee, with approved items considered by the full body of NLGA Members present later in the day. All attending Members are invited to attend this session.
Presiding: **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

9:00am – 9:40am | The Rally, Legends Gallery
NO MEDIA **NLGA Breakfast**
All NLGA Members and registered meeting attendees. Must wear security badges. *(Serving: pork sausage, scrambled eggs, potatoes, fruit salad, whole fruit, breakfast breads, muffins, and scones)*

9:40am – 9:45am | The Rally, Baseline Ballroom
NO MEDIA **NLGA Daily Announcements**
• **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

9:45am – 10:15am | The Rally, Baseline Ballroom
NLGA Keynote: Housing & The Economy
Sponsored by: National Association of Home Builders
Bill Owens, Chairman of the National Association of Home Builders for 2026, is passionate about preparing the Association, and the industry, for the future. A remodeler by trade, Owens has structured his year as Chairman around addressing the structure of the organization and drafting a blueprint for long-term success. He will discuss that process of organizational redesign as well as ways that the remodeling industry can support the American economy for years to come.
• **Bill Owens, National Association of Home Builders** (15 min)
Moderator: **Nebraska Lt. Governor Joe Kelly**

Thursday, July 23, 2026, *continued*
AGENDA

10:15am – 10:45am | The Rally, Baseline Ballroom
NLGA Partners Panel: Affordability in Energy and Sustainability Policies
Speakers submitted by NLGA Partners: University of Houston, AMERIPEN
NLGA Partners were invited to submit suggested speakers for the Annual Meeting, tapping into their expertise to tackle topics impacting state/territorial government. First, hear from Dr. Ramanan Krishnamoorti, Vice President for Energy and Innovation at the University of Houston, who will discuss the impact of large loads, such as data centers, on the issue of electricity affordability, and potential policy implications and solutions for state/territorial leaders to consider. Then, Sarah Radosevich, General Mills, will present on how emerging consumer packaging policies may influence consumer prices, supply chains, business investment, and economic competitiveness while advancing environmental objectives. As states consider policies, policymakers should ask an important question: How do sustainability goals intersect with the cost of everyday life?
• **Dr. Ramanan Krishnamoorti, Vice President for Energy and Innovation, University of Houston** (8 min) • **Q&A with attending NLGA Members** (7 min) • **Sarah Radosevich, Senior Manager, State Affairs and Issue Management, General Mills** (8 min) • **Q&A with attending NLGA Members** (7 min)
Moderator: **South Carolina Lt. Governor Pamela Evette**

10:45am – 11:15am | The Rally, Baseline Ballroom
NLGA Panel: Government-to-Government Tribal Relations
The Southern Ute Indian Tribe and Ute Mountain Ute Tribe are the two Tribes that have jurisdiction in Colorado. The Colorado Lt. Governor Chairs the Colorado Commission of Indian Affairs, the official liaison between the state and Tribes, founded on a strong government-to-government relations and Tribal sovereignty. Hear from Tribal Councilmembers from the Ute Mountain Ute Tribe and the Southern Ute Indian Tribe on the importance of Tribal sovereignty, and how state government leaders can foster meaningful and cooperative government-to-government relationships.
• **Secretary Marilynn House, Ute Mountain Ute Tribe** (10 min) • **Chairman Marvin Pinnecoose, Southern Ute Indian Tribe** (10 min)
Moderator: **Colorado Lt. Governor Dianne Primavera**

11:15am – 11:30am | The Rally, Baseline Ballroom
NLGA STEM Spark Award Presentation
NLGA annually presents an award to recognize an NLGA Member who demonstrates a commitment to support, promote, and/or advance the opportunities for learning or engaging in Science, Technology, Engineering and Mathematics (STEM) in education, skills training, and/or the workforce. The STEM Spark Award is presented in partnership with Sapphire Gas Solutions.
• **Scott Johns, Chief Commercial Officer, Sapphire Gas Solutions** (3 min) • **Winner – Announced On Site** (5 min)
Moderator: **Louisiana Lt. Governor Billy Nungesser (2025 STEM Spark Award Recipient)**

Thursday, July 23, 2026, *continued*
AGENDA

11:30am – 11:50am | The Rally, Baseline Ballroom
NLGA Speaker: Supporting Defense Communities
Defense communities are the towns, cities, counties, regions and states that serve as home to the nation's military missions, installations and industrial partners. The Association of Defense Communities (ADC), representing every major defense community/state in the nation, is the connection point for leaders from the states, the military, and industry on community-military issues by enhancing knowledge, information sharing, and best practices. Hear from Brian Garrett, Board Vice President of the ADC, on how state/territorial leaders can support defense communities through collaboration and coordination, and provide important services that military families depend upon.
• **Brian Garrett, Board Vice President, Association of Defense Communities; Deputy Commissioner, Military Affairs, Utah Department of Veterans and Military Affairs** (10 min)
Moderator: **New Mexico Lt. Governor Howie Morales**

11:50am – 12:20pm | The Rally, Baseline Ballroom
NLGA Panel: Addressing the Aging Population – Challenges and Policy Pathways
The U.S. population is older than ever before, with nearly 1 in 5 Americans aged 65 or older. By 2030, this demographic will make up 21% of the total population, and older adults are projected to outnumber children for the first time. During this session, hear from two experts on how this transformative demographic shift is already impacting healthcare systems, the workforce, and state and federal budgets, and how policymakers might address the challenges and potential policy solutions of the aging population. First, Jarett Hughes, President & CEO of Leverage Colorado, will overview ways that state policymakers can strengthen economic well-being, expand access to opportunity, and ensure that all citizens can work, live, and thrive as they age. Then, hear from Lori Parham of AARP, who will share solutions for addressing important issues impacting aging adults, such as financial security, caregiving, healthcare access and affordability, housing, and more.
• **Jarett Hughes, President & CEO, Leverage Colorado** (8 min) • **Lori Parham, Government Affairs, AARP** (8 min)
Moderator: **Missouri Lt. Governor David Wasinger**

12:20pm – 1:00pm | The Rally, Legends Gallery
NO MEDIA **NLGA Lunch**
All NLGA Members and registered meeting attendees. Must wear security badges. *(Serving: Asian slaw, soy-glazed salmon, sliced pork belly, ginger and garlic rice, veggie spring rolls, sauces, orange-scented cake)*

1:00pm – 1:05pm | The Rally, Baseline Ballroom
NLGA Announcements
• **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

Thursday, July 23, 2026, *continued*
AGENDA

1:05pm – 1:35pm | The Rally, Baseline Ballroom
NO MEDIA **NLGA Interactive Session: The Dignity Index**
The Dignity Index, developed in 2021, is an eight-point scale for measuring how we talk to each other when we disagree. Using a few core beliefs: 1) Contempt causes division; dignity eases division; 2) If we put a spotlight on dignity and contempt, we will use more dignity and less contempt; and 3) If we show Americans how they can help ease our divisions, they will jump on it; the Dignity Index can help ease divisions, prevent violence, and solve problems. During this interactive session, attending NLGA Members will learn more about the Dignity Index scale, recognize the language that communicates respect and dignity, and apply the principles of the Dignity Index to interactions.
• **Tami Pyfer, Chief Impact Officer, UNITE, Co-creator of the Dignity Index**
Moderator: **Vermont Lt. Governor John Rodgers**

1:35pm – 2:10pm | The Rally, Baseline Ballroom
NLGA Panel: AmeriCorps-National Guard Partnerships to Address Critical Infrastructure & Community Resilience
This session will feature Colorado Lt. Governor Dianne Primavera and state partners highlighting Colorado's innovative first-in-the-nation partnership between AmeriCorps and the National Guard. The discussion will showcase how Colorado has built a nationally recognized model that advances both community resilience, service opportunities, and workforce development through cross-sector collaboration. The session will provide both strategic insight and practical examples of how the partnership has addressed pressing state needs, particularly in wildfire mitigation and critical infrastructure resilience, explore future-facing opportunities for Guard-AmeriCorps collaboration, including resilience, workforce development, youth engagement, and service-to-career pathways.
• **Colorado Lt. Governor Dianne Primavera** (5 min) • **LTC Samantha Keuma, Colorado National Guard** (5 min) • **John Kelly, Executive Director, Serve Colorado** (5 min) • **Jacob Harris, Alumni, National Guard / AmeriCorps** (5 min)
Moderator: **Colorado Lt. Governor Dianne Primavera**

Thursday, July 23, 2026, *continued*
AGENDA

2:10pm – 2:20pm | The Rally, Baseline Ballroom
NO MEDIA **NLGA Consensus Resolutions Hearing & Votes**
NLGA Members in attendance will vote on the docket of Consensus Resolutions below. NLGA Members and Partners were invited to submit Consensus Resolutions that meet the NLGA criteria to NLGA staff by **June 12, 2026**. NLGA Members can file an objection to a resolution being consensus by emailing kritters@nlga.us at any time before the meeting or during the hearing. Upon the filing of at least three Member objections, a resolution will be immediately tabled. ***FINAL CONSENSUS RESOLUTIONS DOCKET:*** 1) NLGA Consensus Resolution Designating October 19 – October 23, 2026 as "Careers in Energy Week" 2) NLGA Consensus Resolution on Energy Affordability, Reliability, and Customer-Focused Solutions 3) NLGA Consensus Resolution on Stomach Cancer Awareness 4) NLGA Consensus Resolution on Charitable Drug Donation Programs 5) NLGA Consensus Resolution on Spaceports for Economic Growth 6) NLGA Consensus Resolution to be Proactive in Meeting the Transformative, Historic Aging of Society Starting in 2030
Presiding: **Kentucky Lt. Governor Jacqueline Coleman, NLGA Chair-Elect**

2:20pm – 2:35pm | The Rally, Baseline Ballroom
NLGA Nominating Committee Report – 2026-2027 Executive Committee
• **Nominating Committee Report and *VOTES on 2026-2027 NLGA Executive Committee Slate** • **Final Remarks from NLGA Chair South Carolina Lt. Governor Pamela Evette** (5 min) • **Passing of the Gavel** • **Remarks from new NLGA Chair Kentucky Lt. Governor Jacqueline Coleman** (5 min)
Presiding: **South Carolina Lt. Governor Pamela Evette, NLGA Chair**

2:35pm* - 3:00pm | The Rally, Baseline Ballroom
NLGA Partners Meeting – Partners ONLY
*This meeting will start immediately upon the conclusion of the previous session and may begin earlier or later than 2:35pm.
Partner Chair: **John Clark, ACT**

2:35pm – 5:10pm
FREE TIME to Attend to Office Needs
NLGA Members as outside groups NOT to schedule into this block. Per the NLGA Executive Committee, this block of time is free time for meeting attendees to attend to individual and office needs.

Thursday, July 23, 2026, *continued*
AGENDA

5:10pm | Lobby, The Rally
Load Bus to Evening Event
All registered NLGA meeting attendees should load bus by 5:10pm in the lobby of The Rally to depart for the evening event. Bus will depart at 5:15pm. No roll call is taken. ***All attendees MUST wear NLGA security badge to load bus and enter the evening event.**

6:00pm – 8:00pm | The Fort Restaurant (19192 CO-8, Morrison, CO 80465)
NO MEDIA **NLGA Closing Event: A Colorado Dinner at The Fort!**
All meeting attendees are invited to attend a Colorado dinner at The Fort, listed on the National Register of Historic Places. Inspired by a drawing of Bent's Old Fort (1833-1849), the famous fur-trading post on the Santa Fe Trail, The Fort is an adobe "castle" with a menu built on meticulous research. Attendees will enjoy an authentic, western dinner in a private dining room and private use of the outdoor patio and firepits. *Schedule of Activities:* • 6:00 – 6:15pm: Arrive at event, beverages available • 6:15pm: Buffet dinner is served *(Serving: signature salad and bread service; buffalo flatiron; arctic salmon with mango salsa; mashed potatoes and Fort potatoes; vegetable)* • 7:15pm: Dessert buffet opens • 7:30pm – 7:45pm: Demonstration by Native American dancers and musician on outdoor patio • 8:00pm: Depart The Fort to return to The Rally *All attendees must wear NLGA security badge for entry to transportation and evening event.

Friday, July 24, 2026
AGENDA

7:45am – 10:15am | The Rally, Outside Baseline Ballroom
NLGA Registration
Prepared and Staffed by NLGA

7:45am – 8:45am | The Rally, Legends Gallery
NO MEDIA **NLGA Breakfast**
All NLGA Members and registered meeting attendees. Must wear security badges. *(Serving: vanilla yogurt parfaits, avocado toast tartines, scrambled egg whites, sweet potato hash, fruit salad, whole fruit, breakfast breads, muffins, scones)*

8:45am – 9:00am | The Rally, Baseline Ballroom
NLGA Aerospace Committee Update
Members of the NLGA Aerospace Committee will report on the 2026 "State-Federal Exchange on Aerospace," held in Washington, D.C., in June 2026. The NLGA Executive Committee will then vote to appoint the 2026-2027 Board of the NLGA Aerospace Committee, and to hold one in-person convening of the Committee in 2027. • Recap: NLGA State-Federal Exchange on Aerospace, June 2026 –Maryland Lt. Governor Aruna Miller (3 min); Indiana Lt. Governor Micah Beckwith (3 min) • VOTE: To appoint the 2026-2027 Board of the NLGA Aerospace Committee • VOTE: To hold one in-person convening of the NLGA Aerospace Committee in 2027
Moderator: **Kentucky Lt. Governor Jacqueline Coleman, NLGA Chair 2026-2027**

9:00am – 9:20am | The Rally, Baseline Ballroom
NLGA Member Round Robin: Best Practices & Innovations
Every NLGA Member in attendance is invited to speak, up to 2 minutes, on their office's most recent innovation or best practice in 2026. Member updates will be given from their seat at the U, with photos taken.
• **All NLGA Members in attendance at the U** (2 min)
Moderator: **Kentucky Lt. Governor Jacqueline Coleman, NLGA Chair 2026-2027**

9:20am – 9:25am | The Rally, Baseline Ballroom
NLGA Recognition of Outgoing Members
NLGA will recognize the outgoing lieutenant governors who will end their service in 2026.
Presiding: **Kentucky Lt. Governor Jacqueline Coleman, NLGA Chair 2026-2027**

9:25am – 9:35am | The Rally, Baseline Ballroom
NLGA General Business Session
• **Call for Remaining Business** • **Call for New Business** • **MEETING ADJOURNS**
Presiding: **Kentucky Lt. Governor Jacqueline Coleman, NLGA Chair 2026-2027**

UPCOMING NLGA MEETINGS:

NLGA 2026 New Elect & Winter Meeting
December 2-4, 2026
Le Meridien (The Madison)
Washington, D.C.

NLGA 2027 Spring Business Meeting
Hosted by Louisiana Lt. Governor Billy Nungesser!
April 7-9, 2027
Hyatt Centric French Quarter
New Orleans, Louisiana

NLGA 2027 Annual Meeting
Hosted by Maryland Lt. Governor Aruna Miller!
June 23-25, 2027
Hotel TBD
Annapolis, Maryland

NLGA 2027 Winter Meeting
December 1-3, 2027
Hotel TBD
Washington, D.C.